



PROGRESS REPORT

Project to support the reestablishment of the Haitian National Police (HNP) in areas liberated from gang occupation

July – December 2025

I. Context and justification

For several years, Haiti has been facing a profound security crisis, exacerbated by the control exercised by armed groups over numerous urban and rural areas. This escalation of violence has resulted in a significant increase in homicides, kidnappings, and sexual violence, creating a pervasive climate of fear and insecurity among the population. This situation has considerably weakened the operational capacity of the Haitian National Police (HNP) to maintain public order.

Gangs have continued to subject residents of the areas under their control to serious human rights violations to consolidate their criminal dominance over the population. Overall, these attacks have led to the forced displacement of nearly 41,000 people¹. State institutions have also been targeted, particularly police stations and detention facilities. At least ten (10) police stations, as well as the National Penitentiary, have been destroyed by gangs. This has significantly limited the presence of HNP in certain areas and undermined its ability to respond to the population's needs and to restore a secure environment.

The rehabilitation of police stations represents a critical step toward the sustainable restoration of security in areas previously controlled by gangs. In this context, the police station rehabilitation project implemented by UNDP, with the financial support of the Government of Japan, will focus on assessing, rehabilitating, and equipping two (2) police stations in the Port-au-Prince metropolitan area

The project aims to rebuild and modernize police infrastructure, provide a safe and functional working environment for police personnel, and restore trust between local communities and law enforcement authorities. Specifically, the Project will:

¹ BINUH Report ref. S/2025/28

1. Reconstruct and modernize damaged police stations to ensure safe and functional working conditions for police forces.
2. Equip the rehabilitated police stations with the equipment necessary for their effective operation.
3. Engage local communities in the rehabilitation process and in security maintenance efforts, to promote active collaboration between citizens and law enforcement agencies.

During the design of the program, the possibility of rehabilitating the Delmas 3, Marché Salomon, and Carrefour Aéroport police stations had been considered. However, despite the progress made by the HNP and MSSM operations, these areas have not yet been freed from gang control. Consequently, in coordination with the Haitian National Police (HNP), the rehabilitation of the new premises of the PNH Inspectorate General (IGPNH), located in the municipality of Tabarre, as well as the rehabilitation of the Siloe sub-police station, located in the municipality of Delmas, have been identified as priority sites for project implementation.

The General Inspectorate of Police has set up its headquarters in a building located in Clercine that was previously occupied by individuals affiliated with armed gangs. This building was seized by the Haitian justice system following a police operation that led to the arrest of several accomplices linked to these criminal groups. To occupy the premises without delay, it was necessary to install an independent electricity system and ensure its water supply.

The Siloe sub-police station is situated in a strategic location due to its position on the boundary of the area under the control of the «Kraze Barier» gang. However, the facility lacks the capacity to house enough officers for effective patrolling and area security during gang attacks. Consequently, the HNP has prioritized its refurbishment to increase officer capacity and enhance the surrounding security.

Accordingly, this progress report covering the period from 1 July to 31 December 2025 aims to document the progress of project activities, identify challenges encountered, and propose corrective measures to ensure that the rehabilitated police stations fully contribute to the restoration of security in the targeted areas.

II. Progress of activities

Following changes within the senior leadership of the Haitian National Police (HNP), the newly appointed Head of the HNP Inspectorate General (IGPNH) expressed the need to take possession of the new premises as a matter of priority. It was assessed that the status of the building's physical rehabilitation did not prevent its immediate use. However, of this immediate use, the furniture of power and water system was identified as a priority to allow the installation of the services.

In this context, priority was given to ensuring the availability of a reliable power supply. The project therefore initiated a competitive procurement process for the acquisition of a generator. As a result of this process, a 100 KVA generator was delivered and installed in September 2025. The installation was complemented by the delivery of an external 1,000-liter fuel tank, as well as maintenance and spare parts kits required to ensure the sustainability of the equipment.

Commissioning and compliance tests were carried out by the supplier in the presence of the project team and HNP technical staff. To date, the IGPNH premises are functionally powered through this system.

In line with Sustainable Development Goals and environmental management commitments, the project also adopted an approach aimed at reducing reliance on fossil fuels. To this end, a photovoltaic system was designed to complement the power supply and limit the use of the generator. In December 2025, following a competitive bidding process, a service provider was selected for the supply and installation of a photovoltaic system with an estimated capacity of approximately 50 kW.

Regarding the water project, an assessment has been done. The water system is weak and needs to be reinforced to allow the correct furniture of water.

Within the overall framework of the project, the rehabilitation of two (2) sites was agreed. During the previous reporting period, consultations with the HNP regarding the selection of the second site were ongoing. The final selection was made in favor of the Siloe sub-police station, located in a strategic area that contributes to the expansion of gangs originating from the municipality of Tabarre. A joint field mission was conducted on 11 September 2025 in collaboration with the HNP, followed by a technical assessment of the site. Based on this assessment, a detailed rehabilitation and reconfiguration proposal was jointly developed with the HNP. The bidding process for the recruitment of a specialized firm to carry out the rehabilitation works is ongoing. The work should start at the beginning of March 2006 for a period of 4 months. Tender process is currently ongoing, with the deadline for submission of bids set for 15 January 2026.

III. Challenges

The implementation of the police station rehabilitation project in a context as fragile as Haiti's presents numerous challenges, spanning security, institutional, technical, and social dimensions. The environment in which the project operates is characterized by persistent instability, with residual risks arising from the presence and actions of armed groups, which can affect access to project sites, disrupt the continuity of work, and compromise the safety of personnel.

This situation requires close and continuous coordination with the Haitian National Police (HNP) through the designated focal point established under the HNP support program.

Institutionally, frequent changes within the HNP leadership can influence operational priorities and slow decision-making processes, necessitating ongoing efforts to align and communicate effectively among all stakeholders.

As the highly symbolic and sensitive date of February 7 approaches, the project may face additional contextual challenges. This period is traditionally marked by political tensions, popular mobilizations, and a heightened risk of public disorder, which could temporarily degrade the security situation, particularly in Port-au-Prince. Such dynamics may limit access to project sites and delay the implementation of planned activities. In response, the project has adopted a flexible planning approach and anticipates adjustments to the execution schedule.

Overall, these challenges underscore the need for adaptive management, strengthened coordination, and continuous engagement to safeguard project achievements and minimize the risk of negative impacts on the expected results.

IV. Planned Activities

The project plans to achieve several key milestones to strengthen the operational capacity of the IGPNH and improve working conditions in the targeted infrastructures. Finalizing the bidding process for the rehabilitation of the Siloe sub-commissariat is an immediate priority, with the contract scheduled to be established in February 2026. This step will allow for the launch of rehabilitation and redevelopment work on the site, thereby helping to reinforce the HNP's presence in this strategic area and curb the expansion of armed groups.

In parallel, the installation of a photovoltaic system at the IGPNH premises is planned, aiming to reduce dependence on the generator and promote the use of more sustainable and reliable energy. This intervention will support the continuity of operations within the IGPNH and allow the use of the building,

Furthermore, to address a persistent water supply problem that significantly affects cleanliness and hygiene within the IGPNH, it was agreed during recent discussions with the HNP to replace the existing borehole, which only provides water during rainy periods. This replacement will ensure regular access to drinking water and sustainably improve the sanitary conditions.

V. Results framework

EXPECTED OUTPUTS	Output	Target	Archived value as of 31 December 2025	Means of verification	Notes
1. Preparation and planning	1.1 Conduct a detailed assessment of the destroyed police stations to determine the extent of repairs needed.	1	1		Siloe site evaluation September 2025
	1.2 Organize meetings with police forces, local authorities, community representatives and international partners to discuss needs and priorities	6	5 meetings held	Meetings minutes	Meeting organized with the HNP, including the HNP focal point for the program and the HNP focal point for infrastructure, Responsible for the Siloe sub-police station
	1.3 Develop a detailed rehabilitation plan including costs, resources and work schedule.	1	1	ToR	The Terms of Reference (TOR) for the rehabilitation of the Siloe sub-police station have been developed and validated. Regarding the reconfiguration of the new IGPNH premises, new guidance has been provided. However, the project team has conducted a detailed topographic survey of the site to support planning and the design of upcoming interventions.

2. 2 Infrastructure rehabilitation	2.1 Rebuild police stations in compliance with security standards and incorporate modern elements to improve their functionality.	2	1 scheduled		Siloe sub-police station rehabilitation
	2.2 Install security systems such as fencing, surveillance cameras, and lighting.	1 set	-	-	- Ongoing (on en parle)
3. Provision of materials and equipment	3.1 Prepare specifications with the HNP	1 set	1	ToR	Status Completed: Technical specifications for the acquisition of an electrical system have been developed in collaboration with the PNH. Status in progress: Development of specifications for a photovoltaic system to provide power to the IGPNH premises.
	3.2 Acquire and install office equipment and trained police officers to manage them;	1 set	-	-	Not yet programmed

VI. Risk monitoring and mitigation

#	Identified risk	Likelihood	Impact	Mitigation measures	Status
01	Deterioration of the security context	High	High	- Regular security monitoring in coordination with the HNP -Flexible planning of field missions -Use of armored vehicles when required	Ongoing
02	Logistical constraints for delivery and installation	Medium	Medium	- Advance coordination with PNH -Engage the PNH systematically at each phase of planning and implementation - Regular communication with PNH on timelines.	Ongoing
03	Technical risks related to energy system installation	Medium	Low	- Detailed technical studies - Engagement of energy experts - Pilot testing before full deployment	Completed
04	Frequent rotation of PNH personnel (management level)	High	Medium	- Strengthen regular communication with designated PNH focal point - Prioritization of written communication for all follow-up with the PNH - Maintain comprehensive, centralized documentation of decisions - take prompt action on decisions.	Ongoing

VII. Work plan

Expected results	Planned activities	Timeframe 2026 - 2027						
		Extension period						
		Q1	Q2	Q3	Q4	Q5	Q6	Q7
1. Improved PNH infrastructure in recovered areas	Photovoltaic system supply and installation							

	Call for tenders and award of contract for building rehabilitation work							
	Execution of work							
2. Increasing police presence in recovered areas	Office equipment and supplies							

VIII. Financial situation

During the reporting period, the project disbursed USD 46,877 out of a total received amount of USD 1,056,528. Expenditures were primarily for the acquisition of equipment, notably the generator for the IGPNH.

Financial management is conducted under UNDP’s strict internal control framework, ensuring transparency and the efficient use of resources. A financial plan is in place to cover upcoming commitments, including the rehabilitation of the Siloe police station, the installation of the photovoltaic system at the IGPNH premises, and improvements to sanitation conditions, particularly the replacement of the water borehole.

IX. Conclusions

Between July 1 and December 31, 2025, the project “Support to the Reestablishment of the Haitian National Police (HNP) in areas Liberated from Gang Occupation” made significant progress. The installation of the generator at the new IGPNH premises and the finalization of the Terms of Reference for the rehabilitation of the Siloé sub-police station have laid the groundwork for the next phases of implementation.

The rehabilitation of Siloe, including the construction of mini dormitories, will strengthen police presence and availability within the community, while the installation of the photovoltaic system at the IGPNH premises will ensure operational continuity and energy sustainability.

The security context remains fragile, particularly during sensitive periods such as February 7, requiring adaptive management and continuous coordination with HNP. Given the strategic importance of the remaining activities, the project requests an extension until September 2027 (18 months) to complete the rehabilitation of Siloe, finalize the photovoltaic system, and implement the planned sanitation and operational improvements, thereby ensuring a lasting impact on security and police presence in the targeted areas.

X. Annex:

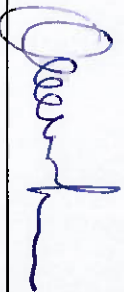
- Cumulative Financial report as of December 31st, 2025

Project ID and Title: 00130896 - Project to support the reestablishment of the Haitian National Police (HNP) in areas liberated from gang occupation (Contract Number 1381239)
Cumulative Financial report as of December 31st, 2025

Description	Total Budget	Prior Year	Year 2025	Cumulative	Commitments	Balance
		(2024)	(as of Dec. 31 st)			
Resources						
Prior contributions		\$ -	\$ -	\$ -		
Contributions received in 2025		\$ -	\$ 1,056,529.00	\$ 1,056,529.00		
Contributions of UNDP/TRAC in 2025		\$ -	\$ -	\$ -		
Total of contributions received		\$ -	\$ 1,056,529.00	\$ 1,056,529.00		\$ 1,056,529.00
Contributions receivable		\$ -	\$ -	\$ -		\$ -
Total of contributions		\$ -	\$ 1,056,529.00	\$ 1,056,529.00		\$ 1,056,529.00
Contributions used in commitment						
Actual Balance				\$ -	\$ 89,496.48	\$ 89,496.48
Implementation						
Preparation of the tender and files	31,683.00	-	528.06	528.06	4,363.30	26,791.64
Rehabilitation of 2 police sub-stations	800,000.00	-	-	-	-	800,000.00
Acquisition of materials and equipment to facilitate the work of nearly 150 police officers	80,000.00	-	42,876.16	42,876.16	85,133.18	(48,009.34)
Providing appropriate training for police officers	20,000.00	-	-	-	-	20,000.00
Sub-total - Activities	\$ 931,683.00	\$ -	\$ 43,404.22	\$ 43,404.22	\$ 89,496.48	\$ 798,782.30
Direct project costing (5%) Operational costs	46,584.00	-	-	-	-	46,584.00
Support cost (8%)	78,261.00	-	3,472.78	3,472.78	-	74,788.22
Total Implementation	\$ 1,056,528.00	\$ -	\$ 46,877.00	\$ 46,877.00	\$ 89,496.48	\$ 920,154.52
Assets and Inventory						
Good and Equipment		-	-	-	-	-
Depreciation		-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand total	\$ 1,056,528.00	\$ -	\$ 46,877.00	\$ 46,877.00	\$ 89,496.48	\$ 920,154.52
Balance of resources						\$ 920,154.52

The financial report is provisional pending the closing of accounts for the year 2025

Cumar Diallo, Chief Technical Advisor
Signature and Date



Xavier Michon, Resident Representative
Signature and Date